

**REPORT UNDER THE  
*FIGHTING AGAINST FORCED LABOUR AND  
CHILD LABOUR IN SUPPLY CHAINS ACT***

**FOR THE FISCAL YEAR ENDED FEBRUARY 1, 2026**

**APRIL 14, 2026**



## About this Report

This report (the “Report”) is made in accordance with the requirements set forth in the *Fighting Against Forced Labour and Child Labour in Supply Chains Act* (the “Supply Chains Act” or the “Act”). This is a joint report in accordance with section 11(2)(b) of the Supply Chains Act, made on behalf of Dollarama Inc. and its subsidiaries<sup>1</sup> which have an obligation to publish a report pursuant to the Act (collectively, for the purposes of this Report, “Dollarama”, the “Corporation”, “we”, “us” or “our”).

Unless otherwise indicated, the information in this Report is presented as at February 1, 2026, the last day of the Corporation’s most recently completed fiscal year. All references to “Fiscal 2025” are to the Corporation’s fiscal year ended February 2, 2025; and to “Fiscal 2026” are to the Corporation’s fiscal year ended February 1, 2026.

This Report contains forward-looking information and should be read in conjunction with the cautionary statement on forward-looking statements in the Corporation’s management’s discussion and analysis for Fiscal 2026 available on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca) and on the Corporation’s website at [www.dollarama.com](http://www.dollarama.com).

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<sup>1</sup> Entities required to publish a report under the Supply Chains Act, and therefore covered by this joint report, are Dollarama Inc., Dollarama L.P. and Dollarama GP Inc. (the general partner of Dollarama L.P.), which are both controlled by Dollarama Inc. Dollarama L.P., acting by its general partner Dollarama GP Inc., operates the chain of Dollarama stores in Canada and performs related logistical and administrative support activities. Through Dollarama International Inc., a wholly-owned subsidiary of Dollarama Inc., Dollarama also owns a 60.1% equity accounted investment in Central American Retail Sourcing, Inc. (“CARS”), the parent company of entities operating Dollarcity stores located in El Salvador, Guatemala, Colombia and Peru and a 80.05% equity accounted investment in Inversiones Comerciales Mexicanas S.A (“ICM”, and together with CARS and their respective subsidiaries, “Dollarcity”), the parent company of entities that operate the Mexico portion of the business. Dollarama International Inc. is also the sole shareholder of Dollarama Australia Pty Limited, which operates stores under The Reject Shop banner in Australia. Dollarcity, Dollarama Australia Pty Limited and Dollarama International Inc. are not entities required to publish a report under the Supply Chains Act and this Report does not cover Dollarama International Inc.’s, Dollarcity’s and Dollarama Australia Pty Limited’s operations and supply chains. Dollarama Australia Pty Limited is a reporting entity under the Australian *Modern Slavery Act 2018 (Cth)* and publishes an annual Modern Slavery Statement. Its 2025 Modern Slavery Statement is available [here](#).

## 1. Introduction

At Dollarama, we recognize our responsibility to respect and protect human rights, particularly in the context of an international supply chain, and we are committed to improving our human rights risk mitigation strategies to ensure their continued relevance.

Our framework is comprised of structured accountability mechanisms, including but not limited to, our Code of Conduct, Vendor Code of Conduct and social audit program, which are reinforced by ownership and governance oversight at the management and board level, as well as regular risk assessments, all of which are further described in this Report. Our focus is on enforcing specific workplace standards that aim to promote the dignity, safety and wellbeing of the workers in our operations and supply chain.

## 2. Steps Taken to Prevent the Risks of Forced Labour or Child Labour

In Fiscal 2026, Dollarama continued to build on its responsible sourcing program through a range of activities and initiatives designed to prevent and reduce the risk of forced labour and child labour in its business and supply chain, including the following:

- Conducting an annual human rights risk assessment to identify and assess risks of forced labour, child labour and other human rights issues in our supply chain, and to inform decisions regarding areas to prioritize in due diligence and monitoring activities.
- Enhancing our internal vendor evaluation framework by developing a more detailed assessment grid designed to systematically capture vendor performance, the nature and severity of social audit findings, and any recurring issues identified through social audit results.
- Implementing individualized, risk-appropriate follow-up processes for vendors requiring improvements, including the development and monitoring of corrective action plans to support timely remediation and continuous improvement.
- Continuing the enrollment of vendors into Dollarama's social audit program, while engaging with additional select vendors to enhance visibility into indirect vendors in our supply chain.
- Delivering tailored, mandatory training for our procurement team on responsible sourcing practices, including the use of practical case studies to identify indicators of potential human rights violations and appropriate mitigation strategies.
- Reinforcing collaboration between Dollarama's Responsible Sourcing Function and its international subsidiaries to support progressive alignment and the ongoing strengthening of responsible sourcing practices across the organization.

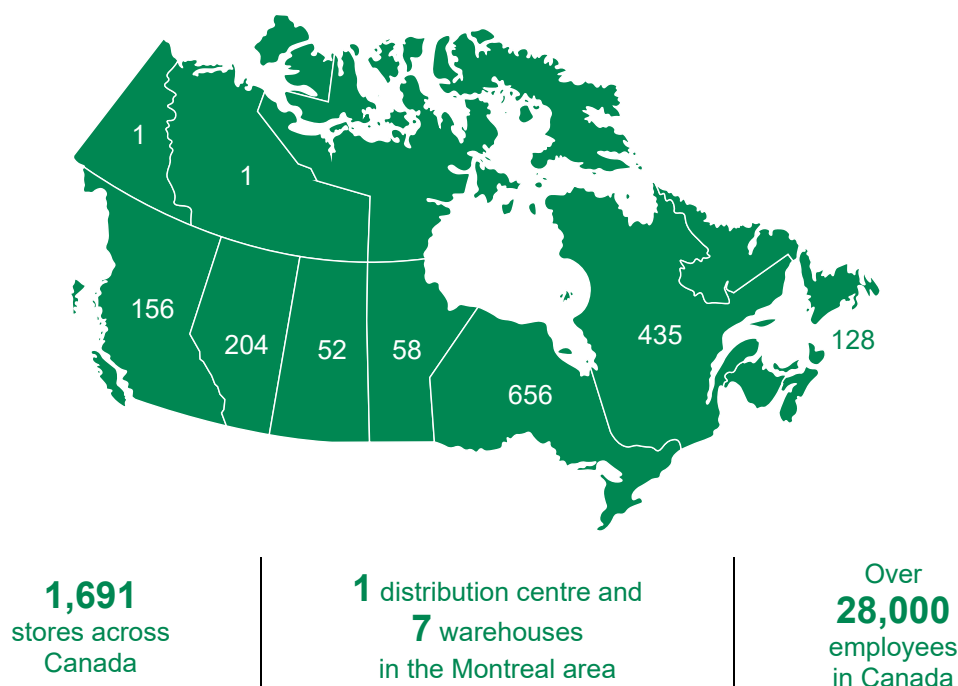
Details on the above actions and initiatives are set out in this Report.

### 3. Our Structure, Activities and Supply Chain

#### Our Structure and Canadian Operations

Dollarama Inc. is incorporated under the *Canada Business Corporation Act* and its common shares are listed on the Toronto Stock Exchange. Headquartered in Montreal, Quebec, Dollarama is a leading Canadian value retailer with operations in Canada, Australia and Latin America. In every market where it operates, either directly or indirectly, Dollarama aims to provide compelling value through select low fixed price points and convenient access to a wide assortment of affordable everyday and seasonal merchandise that appeals to a broad customer base.

In Canada, Dollarama operates approximately 1,700 stores with a presence in all ten provinces, the Yukon and the Northwest Territories.



At Dollarama, our people are essential to delivering on our purpose and our value promise to our customers. Our diverse and dynamic Canadian workforce comprises over 28,000 employees who work in our stores, warehouses, distribution centre and head office. The Corporation's logistics network in Canada relies on seven warehouses and one distribution centre located in the Montreal, Quebec area. In Fiscal 2026, the Corporation began the construction of a logistics hub in the Calgary, Alberta region to service stores in Western Canada. The majority of our warehouse and distribution centre staffing needs in Canada are outsourced to a limited number of reputable third-party employment agencies. Those employment opportunities, which are currently all in Quebec, represent between 3.5% and 5% of our total Canadian workforce requirements, depending on volume and seasonality.

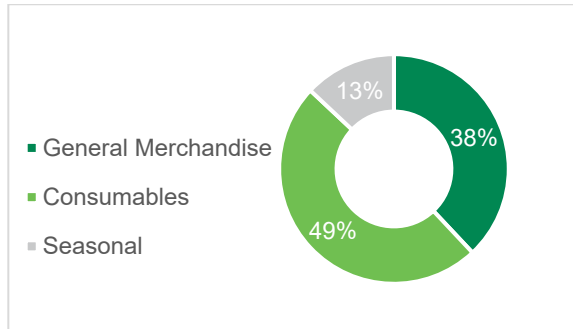
Additional information with respect to our corporate structure and operations can be found in our current annual information form available on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca).

## Our Supply Chain

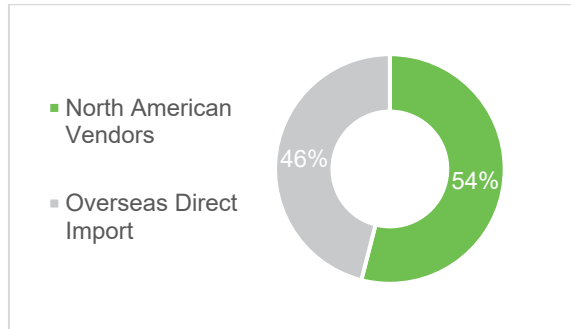
Dollarama's retail supply chain is multi-tiered, dynamic and complex. The Corporation's sourcing strategy blends directly imported merchandise from overseas and products sourced from North American vendors. The Corporation directly imports products from over 25 countries, with the vast majority of its imports originating from China. During Fiscal 2026, in Canada, overseas direct imports accounted for 46% of total procurement volume, while 54% was procured from North American vendors.

Dollarama's vendor base is diversified. The Corporation purchases merchandise from a broad base of over 1,250 vendors, with the largest vendor accounting for approximately 6.2% of total purchases in Fiscal 2026 for the Canadian segment. For the same period, in Canada, the top ten vendors represented approximately 35% of total purchases and the top 25 vendors represented approximately 49% of total purchases. The Corporation generally does not enter into long-term purchase contracts or arrangements but rather, purchases products on an order-by-order basis. Since 1993, Dollarama has also developed direct relationships with overseas vendors (which include manufacturers as well as commercial or trading agents that serve as intermediaries between Dollarama and other vendors, including manufacturers). By dealing directly with overseas vendors, the Corporation develops product design, packaging and labelling concepts for private label brands, minimizes markups and overhead costs typically associated with intermediaries and importers and increases its bargaining power. This sourcing strategy also provides the Corporation with more visibility and control over safety and quality monitoring.

### Merchandise Mix (Fiscal 2026)



### Sourcing Mix (Fiscal 2026)



## 4. Assessing and Managing Risks of Forced Labour and Child Labour

### Direct Operations

Dollarama's direct operations are primarily located in Canada, where we believe the risk of forced labour or child labour is limited<sup>2</sup>.

In Canada, Dollarama has direct insight into the working conditions and terms and conditions of employment of its team comprised of over 28,000 members, which are set out in employment contracts regulated by the applicable provincial/territorial labour laws. Dollarama is committed to providing a work environment that respects human rights and that supports the fair and equal treatment of all individuals. As part of this commitment, Dollarama complies with all applicable wage and working hour laws, including those related to minimum wage, overtime and maximum hours. Dollarama's policy framework, including our Code of Conduct and grievance mechanisms, further contribute to mitigating the risks of forced labour and child labour throughout our Canadian operations. Please refer to "Remediation Measures" below for further details on how employees or other stakeholders can raise a concern or complaint.

With respect to employment agency workers within Dollarama's Canadian logistics operations, each agency is subject to a vetting process and must abide by Dollarama's Vendor Code of Conduct, which sets out expectations regarding workplace standards and compliance with all applicable labour laws and regulations. Dollarama also verifies annually that employment agencies with which it works hold the required permits from the *Commission des normes, de l'équité, de la santé et de la sécurité du travail* (CNESST). In compliance with the requirements of the Quebec *Act respecting labour standards* prohibiting wage disparities, we maintain pay parity between employees and agency workers doing the same work in our distribution centre and warehouses. Dollarama's whistleblowing and grievance mechanisms are available and communicated to all workers in its facilities, regardless of their status, and all are encouraged to report any issues or concerns confidentially.

### Supply Chain

As a large retailer with a business model based on low-cost goods globally sourced from a large number of vendors, Dollarama recognizes that human rights risks, including risks of forced labour and child labour, may exist in its supply chain.

The products we purchase have varying social risk profiles based on their nature and country of manufacture. Accordingly, we conduct an annual risk assessment to better understand social compliance concerns in our supply chain. This assessment involves identifying risks related to the geography of the manufacturing countries from which we source, and risks associated with the type of products. Our risk mapping process is informed by our internal purchase and audit data, along with publicly available information derived from databases such as Walk Free's Global Slavery Index (the "GSI") and is further supplemented by information obtained from paid databases and third-party advisors.

Our human rights risk assessment framework provides a structured comprehensive evaluation of country-level risks. It draws on multiple recognized human rights risk indices such as the U.S. Trafficking in Persons Report, the ITUC Global Rights Index and the Corruption Perceptions Index, among others, to cover a wider range of human rights risks and to triangulate insights from multiple sources. These indices are regularly updated so that our analysis reflects current and reliable information. To identify forced labour and child labour risks more specifically, we also conduct a dedicated assessment focused on identifying countries with a higher risk of modern slavery,

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<sup>2</sup> See: <https://cdn.walkfree.org/content/uploads/2023/09/28133439/GSI-Snapshot-Canada.pdf>

leveraging data from the GSI. This complementary approach enables Dollarama to maintain a focused assessment of modern slavery risks while integrating those findings into its broader human rights risk evaluation.

Based on the results of our risk assessment, we prioritize our mitigation and due diligence efforts using a risk-based approach.

Most regions in China, one of our key sourcing countries as outlined above, are generally considered to be medium risk jurisdictions<sup>3</sup>. However, given the volume of goods sourced from China, the country remains an area of heightened focus within our human rights risk mitigation strategy.

Dollarama's risk exposure from countries that are considered to present the highest risk of forced labour and child labour according to the GSI is limited, as purchases originating from these countries represent less than 2% of our total annual procurement volume. Nevertheless, Dollarama applies enhanced scrutiny to sourcing from these countries and has implemented targeted due diligence measures, as described further in this Report.

Additionally, of all the products we source, we have identified apparel and electronics as two types of products from industries associated with higher inherent risks of forced labour or child labour. The volume of purchases in these categories originating from countries identified as presenting the highest risks of forced labour and child labour according to the GSI is *de minimis*.

While we have greater visibility of our direct vendors, we recognize that the risks of forced labour and child labour may extend beyond these vendors and to various stages of production. Identifying such risks for vendors further down our supply chain, where Dollarama has less direct control, is more complex. As described further in this Report, Dollarama is prioritizing risk management efforts in select categories and supply chains beyond direct vendors, based on identified risk factors.

## 5. Our Policies and Due Diligence Processes

Human rights matters are ultimately the oversight responsibility of the board of directors of Dollarama (the "Board of Directors") and are embedded in our governance framework as well as the charters of relevant board committees. This includes, but is not limited to, the Corporation's audit committee's enterprise risk management responsibilities. Management is responsible for identifying and reporting to the Board of Directors on human rights risks, as part of its risk management activities, and for operationalizing our various human rights risk mitigation strategies and related accountability mechanisms. We have a dedicated Responsible Sourcing Function designed to proactively identify, assess, and mitigate risks of human rights violations, including risks of forced labour and child labour, in our supply chain. This function, reporting directly to the Senior Vice President, Legal Affairs and Corporate Secretary, is instrumental in conducting human rights risk assessments, providing insights into our human rights strategy, and monitoring the social audit program for our vendors. In Fiscal 2026, we also reinforced collaboration between the Responsible Sourcing Function and our international subsidiaries to support progressive alignment and the ongoing strengthening of responsible sourcing practices across the organization.

Dollarama's responsible sourcing practices are also operationalized through a number of key policies, and due diligence procedures that are designed to support our standards in ethical supply chain practices. Together, these provide the framework through which we manage risks of forced labour and child labour in our direct operations and supply chain. We believe that close

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<sup>3</sup> See: <https://cdn.walkfree.org/content/uploads/2023/09/27162417/GSI-Snapshot-China.pdf>

collaboration and engagement with our trusted vendors also fosters constructive mitigation to forced labour and child labour risks across our supply chain.

## **Our Policies**

### *Our Code of Conduct and Ethics*

Our Code of Conduct and Ethics (the “Code of Conduct”), which applies to all of Dollarama’s employees, covers key topics such as human rights, discrimination, harassment and violence, health and safety and compliance with laws and regulations. It also outlines our commitment to provide a working environment that respects human rights and promotes the fair and equal treatment of all individuals, and to not tolerate the use of child or forced labour anywhere in our facilities or supply chain. Dollarama’s Code of Conduct is available on the Corporation’s website at [www.dollarama.com](http://www.dollarama.com).

### *Our Vendor Code of Conduct*

Dollarama’s Vendor Code of Conduct is a key pillar of Dollarama’s human rights risk mitigation strategy. The Vendor Code of Conduct applies to vendors, domestic and foreign, that directly supply goods and/or services to Dollarama and is designed to ensure that vendors throughout Dollarama’s supply chain have a clear understanding of our expectations of their business standards and practices.

Available in multiple languages, the Vendor Code of Conduct covers key issues including vendor workplace standards and ethical business practices. The Vendor Code of Conduct is aligned with the standards set out in the Organisation for Economic Co-operation and Development (OECD) Guidelines for Multinational Enterprises, which draw on the United Nations “Protect, Respect and Remedy” Framework and Guiding Principles on Business and Human Rights.

More specifically, the Vendor Code of Conduct strictly prohibits all Dollarama vendors from directly or indirectly using or supporting any form of child labour or forced labour in the manufacture of products or provision of services to Dollarama. Vendors must also provide wages and benefits that comply with applicable labour laws, subject only to deductions expressly permitted by law, and are prohibited from partnering with third-party labour agencies that charge fees to workers for securing employment, or who make illegal deductions from their wages.

The Vendor Code of Conduct also forbids Dollarama vendors from employing underage workers, defined as individuals who are younger than the local minimum working age or 15 years of age, whichever is greater, and to maintain adequate records of the age of each worker, which shall be made available to Dollarama upon request.

Prior to entering into a commercial relationship with us, Dollarama vendors are required to certify their compliance with the standards set out in our Vendor Code of Conduct. This undertaking must be renewed every 12 months.

Vendors are responsible for communicating the requirements of the Vendor Code of Conduct throughout their organization and for ensuring that their employees do not violate its standards. Dollarama also expects its vendors to evaluate and uphold the integrity of their respective supply chains and to ensure that their own business partners that directly or indirectly provide goods or services used in the production of goods sold to Dollarama understand and act in accordance with the Vendor Code of Conduct and applicable laws at all times. Dollarama’s Vendor Code of Conduct is available on the Corporation’s website at [www.dollarama.com](http://www.dollarama.com).

## Our Social Audit Program

Through its social audit program, which has been in place since 2019, Dollarama assesses the practices of vendors against the standards set out in the Vendor Code of Conduct.

We take a risk-based approach to monitor compliance with our standards, focusing on any areas identified as posing greater potential risks of human rights issues. In line with this approach, Dollarama uses third party social compliance audits to evaluate vendors' compliance with our standards.

Our social audit program is currently focused on overseas direct vendors located in jurisdictions in which higher prevalence of human rights violations have been identified. Additionally, given its significance as a key sourcing country, all manufacturing vendors located in China from which we source directly are automatically included in our social audit program.

Our social audit requirements also apply to indirect vendors in countries associated with the highest estimated prevalence of forced labour and child labour according to the GSI.

In-scope vendors may satisfy our social audit requirements by providing a satisfactory social audit report, accreditation or certification issued by an internationally recognized organization confirming that their workplace policies and practices meet our expectations. Where in-scope vendors cannot provide such valid social audit reports, Dollarama or a designated agent performs social audits through an accredited third-party auditor who conducts on-site visits to the vendors' facilities and assesses their performance against a number of workplace and human rights standards, each graded on a detailed spectrum, including with respect to:

- Child labour and forced labour
- Discrimination
- Discipline, harassment and abuse
- Freedom of association
- Working hours, wages and benefits
- Health and safety
- Management systems
- Environment

In addition, as part of our vendor onboarding process, Dollarama requires selected new vendors to provide a third-party social audit before the issuance of an initial purchase order, ensuring compliance with our ethical sourcing policies from the outset. These vendors are monitored during onboarding and subjected to periodic evaluations to monitor their ongoing compliance at least every 3 years.

During Fiscal 2026, Dollarama enhanced its internal vendor evaluation framework by developing a more detailed and risk-based assessment grid designed to systematically capture vendor performance. The assessment grid integrates key data derived from social audit reports, including the number, nature and severity of non-compliance findings, enabling Dollarama to monitor vendor compliance with workplace standards set out in our Vendor Code of Conduct. This assessment grid also helps us identify recurring issues and areas where vendors may require improvement and facilitates targeted remediation strategies including in respect of, among other things, non-compliance related to recruitment fees, excessive overtime, insufficient social insurance, health and safety gaps and fire safety risks.

In Fiscal 2026, 308 vendors were identified as in-scope and were audited. Dollarama also regularly engages with its largest trading companies and agent vendors in China as part of its risk-based approach to supply chain due diligence, with a view to enhancing visibility into the factories that supply goods to Dollarama through these vendors. This engagement has progressed over time, with a growing number of vendors involved. In Fiscal 2026, we further strengthened these efforts by increasing the depth of our direct inquiries with these vendors to better understand their sourcing arrangements. As a result of this continued outreach, an increasing number of indirect vendors have voluntarily shared social audit reports with us that are aligned with recognized frameworks

and that we consider satisfactory. These ongoing efforts are progressively improving Dollarama's visibility into potential forced labour and child labour risks at deeper tiers of the supply chain and further supporting our risk mitigation strategy.

Dollarama regularly conducts random on-site visits to some of its vendors' facilities outside of its social audit program as part of its initiatives to foster our business relationships, ensure product compliance with applicable standards and laws, and to further identify risks in its supply chain.

## 6. Remediation Measures

To encourage the reporting of potential violations of our Code of Conduct, Vendor Code of Conduct, applicable laws or any unethical behaviour, including forced labour or child labour, we have established dedicated whistleblower communication channels. At their discretion, employees, vendors, workers and other stakeholders may call Dollarama's confidential Ethics and Compliance Hotline available 24/7 in more than 150 languages at (833) 945-1568, operated by NAVEX, an independent and secure reporting service, or submit confidential complaints online at [dollarama.ethicspoint.com](https://dollarama.ethicspoint.com) or directly to the Corporation by emailing [ethics@dollarama.com](mailto:ethics@dollarama.com).

### Channels available to raise a concern or complaint

- Calling Dollarama's third-party operated confidential Ethics and Compliance Hotline at **(833) 945-1568**
- Filing a confidential complaint online via [dollarama.ethicspoint.com](https://dollarama.ethicspoint.com) or by scanning this QR code
- Sending an email to [ethics@dollarama.com](mailto:ethics@dollarama.com)



We have an established incident management and remediation process designed to support the timely, consistent and effective handling of complaints and allegations. For example, during Fiscal 2026, we mandated an independent third-party audit of one of our vendors after being informed of allegations of non-compliances with our Vendor Code of Conduct. The matter was reviewed through Dollarama's incident management process, including both internal review and the engagement of external expertise, as appropriate. Based on the information available, including the independent audit, the allegation was not substantiated.

With respect to the application of the Vendor Code of Conduct, reported violations are escalated to the head of the Legal Department who, based on the circumstances and nature of the violation, will report directly to the Chief Executive Officer and ultimately to the Corporation's audit committee, to which the Board of Directors has delegated primary risk oversight responsibility.

Dollarama's approach to remediation is based on collaboration, transparency and continuous improvement. Should a vendor fail to comply with the Vendor Code of Conduct or fail to report a known violation by one of its commercial partners in a timely manner, the vendor is required to develop and implement a corrective action plan to bring its business up to Dollarama's standards within a reasonable and defined timeframe. Where possible, Dollarama seeks to use its influence to work collaboratively with vendors throughout its supply chain to address identified social issues. For instance, Dollarama assesses whether vendors have processes in place to identify instances where workers may have paid recruitment fees and, where applicable, requires the implementation of appropriate repayment or remediation measures. During Fiscal 2026, we implemented individualized, risk-appropriate follow-up processes for vendors requiring improvements. This

process involved the development of corrective action plans, establishing defined remediation deadlines, and monitoring implementation and closure of corrective measures.

Nonetheless, the Corporation may consider suspending or terminating its business relationship with a non-compliant vendor. During Fiscal 2026, the Corporation terminated or suspended zero business relationships due to instances of forced labour or child labour and identified no loss of income to vulnerable families resulting from measures taken to address such risks in its activities and supply chains.

## **7. Training**

The Code of Conduct, which covers human rights, forms part of our regular onboarding program for Dollarama team members. On the supply side, employees in our procurement team are asked to familiarize themselves with the Vendor Code of Conduct and to ensure vendors understand what is expected of them pursuant to our standards. They are also kept abreast of countries and regions subject to Canadian and international sanctions and/or at higher risk of human rights abuses (such as the Xinjiang Uyghur Autonomous Region in China), and are prompted to question vendors about the provenance of their products and raise any potential risks before proceeding with a purchase order.

In Fiscal 2026, Dollarama rolled out tailored, mandatory human rights-focused training for its procurement team. The training focused on responsible sourcing practices and included the use of case studies to identify indicators of potential human rights violations and appropriate mitigation strategies, informed by our policies and due diligence processes to address risks of forced labour and child labour.

## **8. Assessing the Effectiveness of our Actions**

We are committed to maintaining effective systems to identify, assess and proactively manage forced labour and child labour risks in a manner that is aligned with applicable legislation, stakeholders' expectations and good corporate governance principles.

We assess the effectiveness of our approach principally through our social audit program, which enables us to monitor vendor compliance and identify recurring risks. Consistent with prior objectives to strengthen disclosure around social audit performance, Fiscal 2026 focused on enhancing our processes for data collection and analysis. As described elsewhere in this Report, we enhanced our internal vendor evaluation framework and implemented individualized vendor follow-ups for vendors with serious social audit findings. These enhancements are designed to support the quality, consistency and traceability of information used in Dollarama's due diligence and risk management processes and may inform future disclosure, where appropriate, as well as the continuous refinement of more targeted remediation strategies.

In addition, we also engage with a number of stakeholders, including shareholders, an industry association, peers and third-party experts, in a direct, open and constructive dialogue on key topics, including on human rights. For example, as members of the Responsible Sourcing Committee of the Retail Council of Canada and through our discussions with key industry players, we had the opportunity to benchmark our approach, receive feedback on our human rights risk mitigation strategy and gain further insight into industry best practices.

The Corporation also relies on grievance mechanisms, which assist our employees, vendors and stakeholders, including workers from our supply chain, to confidentially report concerns about any ethical issue. Such mechanisms have proven to be effective and have been used in the past. With respect to risks of forced labour and child labour, Dollarama monitors these grievance mechanisms to assess the effectiveness of its risk mitigation strategy.

We continuously aim to improve our ethical sourcing strategies and ensure their ongoing relevance by reviewing our policies and processes against those of leading peers and guidance from recognized international organizations.

## 9. Approval and attestation

This Report was approved by the Board of Directors of Dollarama Inc. as being a joint report of Dollarama Inc., Dollarama L.P. and Dollarama GP Inc. for the financial year ended February 1, 2026, in accordance with subparagraph 11(4)(b)(ii) of the Supply Chains Act.

In accordance with the requirements of the Supply Chains Act, and in particular section 11 thereof, I hereby attest, in my capacity as a director of, and for and on behalf of the Board of Directors of Dollarama Inc. that (i) I have reviewed the information contained in the Report for the entities listed above, and (ii) based on my knowledge, and after having exercised reasonable diligence, the information in this Report is true, accurate and complete in all material respects for the purposes of the Supply Chains Act, for the reporting year listed above.

April 14, 2026

I have the authority to bind Dollarama Inc., Dollarama L.P. and Dollarama GP Inc.

*(signed) Stephen Gunn*

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Stephen Gunn

Chairman of the Board of Directors