



DOLLARAMA INC.
(the “Corporation”)

Chair of the Board of Directors
– Position Description –

The chair of the board of directors of the Corporation (the “Chair”) is responsible for the effective functioning of the board of directors (the “Board”). The Chair of the Board shall be appointed by the Board. If there is a vacancy in such office, then the lead director (the “Lead Director”) shall fill the vacancy until such time as it is filled by the Board.

The Chair of the Board shall:

1. Establish procedures to govern the Board’s work and ensure the Board’s full discharge of its duties;
2. Collaborate with the Lead Director, the chief executive officer and other members of management, where appropriate, to develop the agenda for the Board meetings;
3. Provide appropriate information from management to enable the Board and the committees to exercise their accountabilities;
4. Ensure that all items requiring the Board’s approval are appropriately tabled;
5. Ensure proper flow of information to the Board and review adequacy and timing of documentary materials in support of management’s proposals;
6. Ensure that external advisors retained or to be retained by the Board are appropriately qualified and independent;
7. Ensure that the Board has access to such members of management as may be required by the Board;
8. Ensure that the responsibilities of the Board are well understood by both the Board and management, and that the relative responsibilities of the Board and management are clearly understood and respected;
9. Ensure that the Board works as a cohesive team and provide the requisite leadership to achieve this;
10. Ensure that the resources available to the Board (in particular, timely and relevant information) are adequate to support its work;
11. Adopt procedures to ensure that the Board can conduct its work effectively and efficiently, including committee structures and composition, scheduling, and management of meetings;
12. Ensure that a process is in place by which the effectiveness of the Board and its committees is assessed on a regular basis;
13. Ensure that a process is in place by which the contribution of individual directors to the effectiveness of the Board and committees is assessed on a regular basis;
14. Chair every meeting of the Board and encourage free and open discussion at meetings of the Board;

15. Chair every meeting of shareholders and respond to such questions from shareholders as are put to the Chair of the Board at any such meeting;
16. Receive notices and materials for all committee meetings and attend such meetings whenever possible and to the extent required;
17. Together with the Compensation Committee, identify guidelines for the selection of, and evaluation of conduct of, the directors;
18. Act as liaison between the Board and management;
19. Carry out other duties as requested by the Board as a whole, depending on need and circumstances.